

Select Tennessee and the IDEA Initiative Economic Development for Rural Communities

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Select Tennessee



- A new, statewide site certification program to help Tennessee communities prepare available sites for investment and expansion consistent with modern global standards
- Sets a consistent and rigorous standard upon which companies can rely in making critical location decisions
- 34 sites certified to date
- Four sites selected for manufacturing facilities and two for distribution centers.



Background and Industry Trends





Austin Consulting



- Professional site selection consulting firm within The Austin Company, a premier engineering and construction firm
- Assist clients to develop and implement location strategies based on specific requirements
- Complex operations Manufacturing, technical, distribution, back office
- Experienced Team: Frank Spano, Jonathan Gemmen, Brandon Talbert



- Industries Served Include:
 - Aerospace & Defense
 - Aviation
 - Broadcasting
 - Consumer Products
 - Food & Beverage
 - Pharmaceuticals
 - Nutraceuticals & Ingredients

- Meat & Poultry
- Printing & Publishing
 - Renewable Energy
- General Manufacturing
- Distribution



Select Tennessee

TENNESSEE

Benefits - Prospect

Minimizes risk and uncertainty

Preemptively identifies issues

Demonstrates that the site has undergone a thorough due diligence process

Shortens the development timeline.

Reduces the due diligence cost that an interested buyer would incur



Select Tennessee

TENNESSEE

Benefits - Community

Advice / guidance from a national site selection firm

Process to:

- identify risk and uncertainty

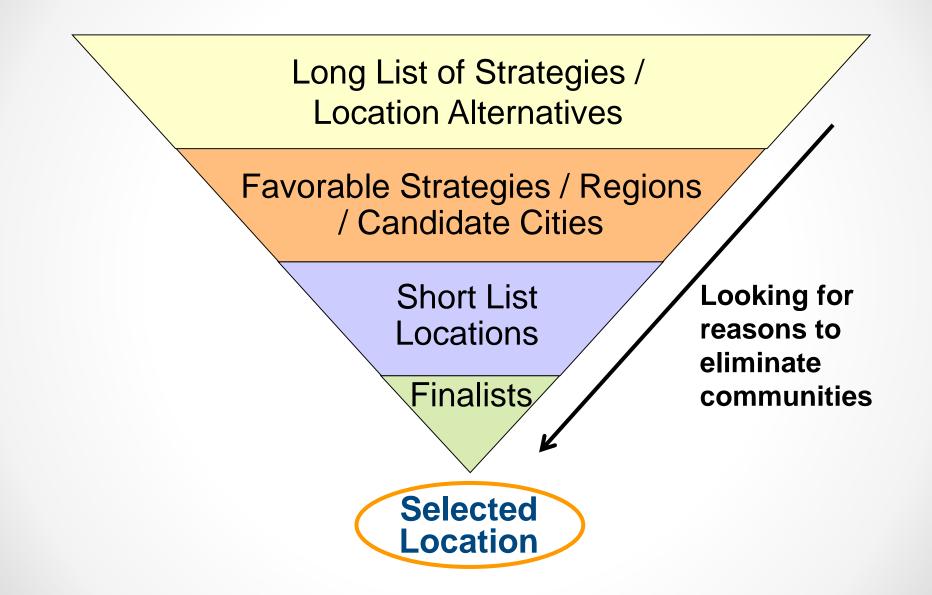
 increase community preparedness for new business investment

Equips the community with the information that industry expects

Increased knowledge by your organization about your site!



Location Selection = Process of Elimination



Modern Utility Infrastructure

Potable Water Waste Water Electricity Natural Gas Communications Available Reliable High quality Redundant Reasonable cost

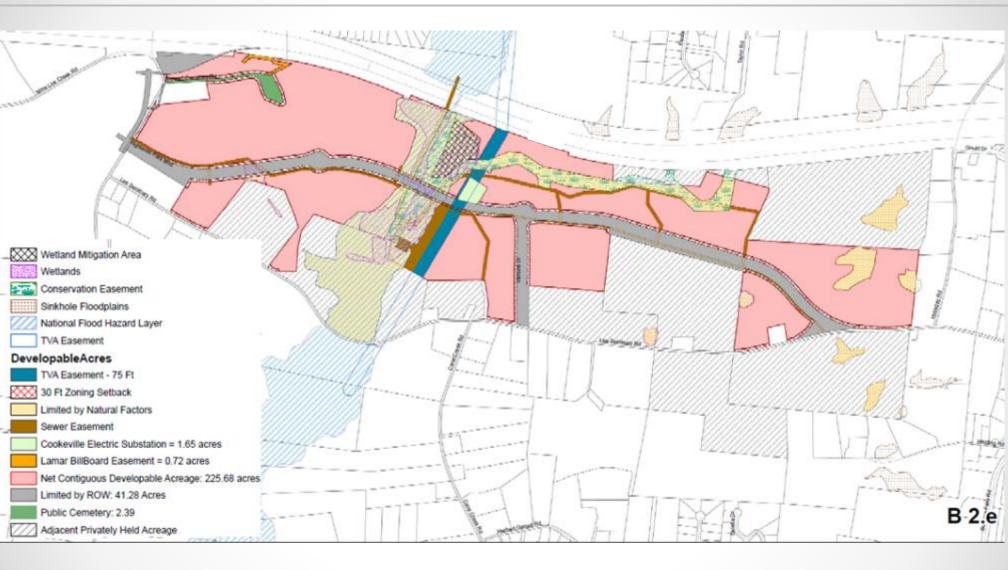


Site Planning and Preparation

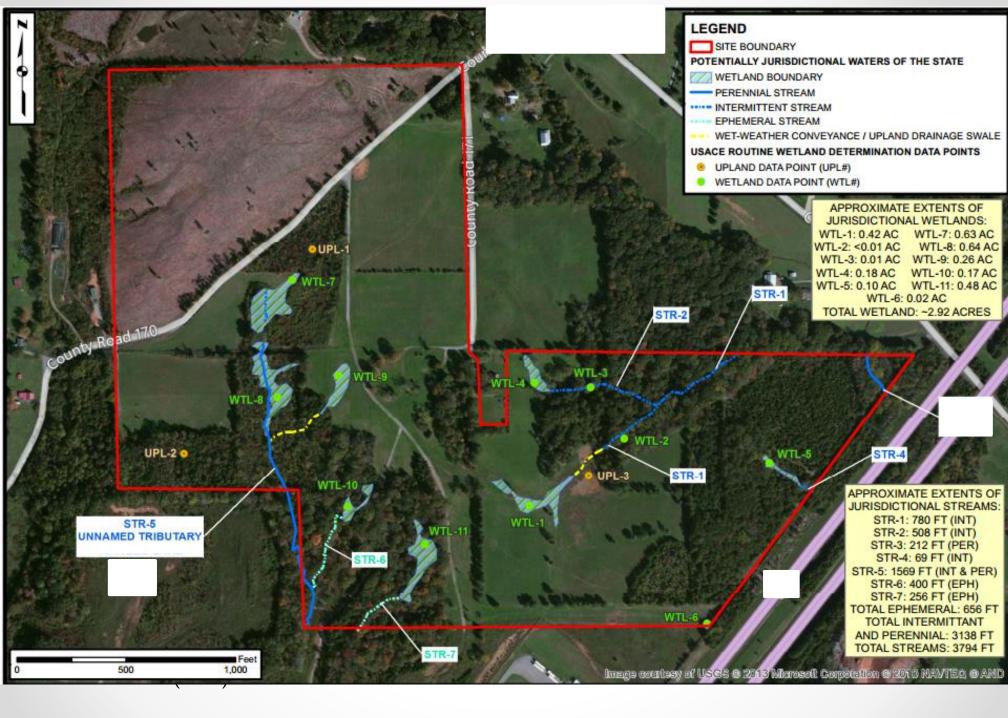
Design Standards make for good industrial sites

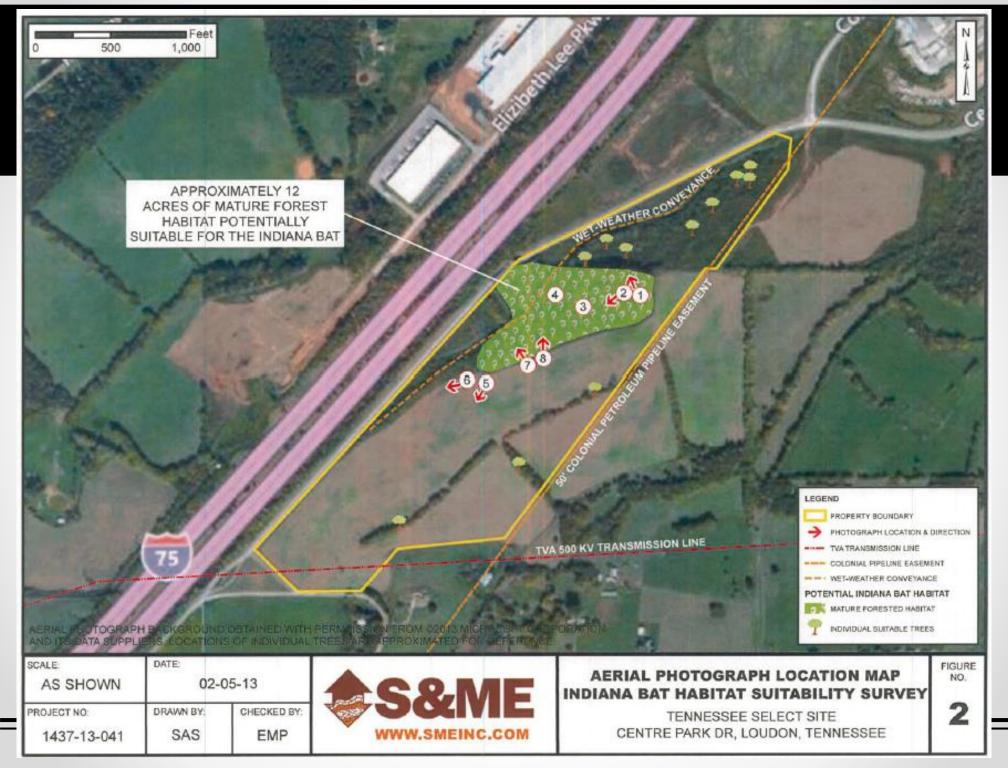
- ✓Ingress/egress Sight lines, acceleration/decelerations lanes
- ✓ Roads All season industrial quality road
- ✓ Drainage Centralized storm water system / 100yr floodplain
- ✓Water Service Looped water lines reduces insurance rates, avoids need for on-site water tank
- ✓ **Design** Landscaping, architectural standards
- ✓Safety Fire fighting capability and distance/routing to station, fire fighter training and equipment
- ✓Buffers Minimize neighborhood impact (odor, dust, noise, traffic, light pollution, litter)

Site Planning and Preparation











Select Tennessee Certified Sites Tennessee Department of Economic and Community Development Hankook Tires Beretta USA VIRGINIA SL Tennessee ٦ 65 American Colors KENTUCKY 24 CLAY STEWART Dot Foods SCOTT HENRY Second Harvest Food Bank Distribution Cente ALL SO M CARROLL DE KALE WILLIAI SON 140 CAUR LEWIS CHESTER NORTH RUNDY Certified Site (34) 55 ()MARION Letter of Intent Received (82) POLK **NDLE** 65 Project Announcement 75 GEORGIA MISSISSIPPI ALABAMA





Dyersburg Certified Rail Site

Dot Foods - \$24 million distribution center



120/13

Dot Foods breaks ground on new facility

Friday, November 15, 2013 **Dversburg State Gazette**

A windy, cold morning would not keep civic leaders, elected officials and the Dversburg community from giving a warm welcome to Dot FoodsInc. and its senior managers on Thursday morning as they broke ground on a new home. Company leaders gathered with the Dyersburg community to place the first shovels in the ground for a \$24 million distribution center in Dversburg Industrial Park next to the Nordyne building off Highway manager (at the 211. The 166,494-square-foot distribution center is microphone) discusses scheduled for completion by September 2014 making it the history and values the company's ninth distribution center in the United of Dot Foods, which States sets the company apart

"What a great day it is for Dyersburg, Tennessee!" exclaimed Dyersburg Mayor John Holden. "We as a community are very fortunate to have been selected as the site of their newest operation. On behalf of the citizens of Dversburg, we welcome you today to our community and look forward to a long-lasting, successful relationship."

Larry White, chairman of the Dyersburg-Dyer County Chamber of Commerce, thanked the countless number of individuals involved in the over three-year process to secureDot Foods Inc. He welcomed Dot Foods as a partner and encouraged them to not only get involved with the chamber but with local charitable organizations as well.

"Dyer County is not only a great place to work but a great place to live," said White.

Senior leaders from Dot Foods, other local elected officials and state representatives also spoke at the brief ceremony hosted by Tim Loyd, general manager of the Dot FoodsMid-South Distribution Center in Dyersburg, Loyd shared what a great community he has found Dversburg to be. A University of Memphis graduate, Loyd said he was secretly pulling for the site in Dversburg to ultimately win out and was thrilled when it did.

"This is a very exciting time for Dot Foods as we begin construction on our ninth distribution center." said Loyd in a press release. "We can already tell that Dyersburg was the right choice for this facility because the people here have been tremendous to work with and have made it possible for us to make this project a reality. Thanks to the efforts of those here today, and many others, Dot Foods will be able to provide the best service to our customers in the Mid-South."

largest food Lovd's sentiments were echoed by Dot Foods Senior Vice redistributor for the

www.stategazette.com/story/2024278.html



from others as Semor

Vice President Jim

Tracy looks on.

[Chek to enlarge]

From left, Larry White, Kingsley Brock, Jim Tracy, John Tracy, John Holden, Richard Hill and Tim Lovd pose for a picture after opening remarks from chamber leaders. elected officials and Dot Foods representatives. Dot Foods Inc. broke ground a new \$24 million facility at Dversburg Industrial Park on Thursday morning.

[Click to enlarge]

From left, Kingsley Brock, Jim Tracy, Richard Hill, John Tracy, John Holden, Tim Loyd, Larry White, Allen Hester, Blake Swaggart, Mike Crenshaw, Greg Parrish. Dot Foods Inc. is a family-owned and operated business that has been the facility. nation's first and



Richard Hill, John Tim Lovd, Larry White, Allen Hester, Blake Swaggart, Mike Crenshaw and Greg Parrish kick up the first dirt on the foundation for the newest Dot Foods [Click to enlarge]

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Select Tennessee – Process

Submit Letter of Intent 1. Letter of Intent **Complete Step 1 Application** 2. Consultant Site Visit (discovery, verification, consultation) Step 1 3. Application **Complete Step 2 Application** 4. Step 2 **Certification Award** 5. **Application** Site Visit Certification



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MAIN STREET

Great Places at the Heart

Nancy Williams, Director

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Tennessee Main Street Program

IDEA Initiative

"Ignite Downtown Economic Action"









In a nutshell: Assistance refining economic development strategies

- Integrated ED <u>scope of work recommendations</u> across the areas of design, organization, promotion, and economic restructuring
- Providing <u>insight/expert opinion</u> into the district's market and a draft market position statement
- Providing <u>insight</u> into district clustering/leasing, market based promotions, or another district need or opportunity



National Main Street Center a subsidiary of the National Trust for Historic Preservation

Levels of Main Street

National

The National Main Street Center, a program of the National Trust for Historic Preservation, sets standards for national accreditation and serves as a resource for over 2,200 programs.

StateTennessee Main Street is a coordinating partner of
the NMSC through ECD and monitors local
programs, provides technical assistance and
and encourages downtown revitalization
strategies.

Local The Community has an organization devoted to downtown management with staff and meets national agreeditation standards annually.



Bristol Brownsville Cleveland Collierville Columbia Cookeville Dandridge Dayton Dyersburg Fayetteville Franklin Gallatin Greeneville Jackson

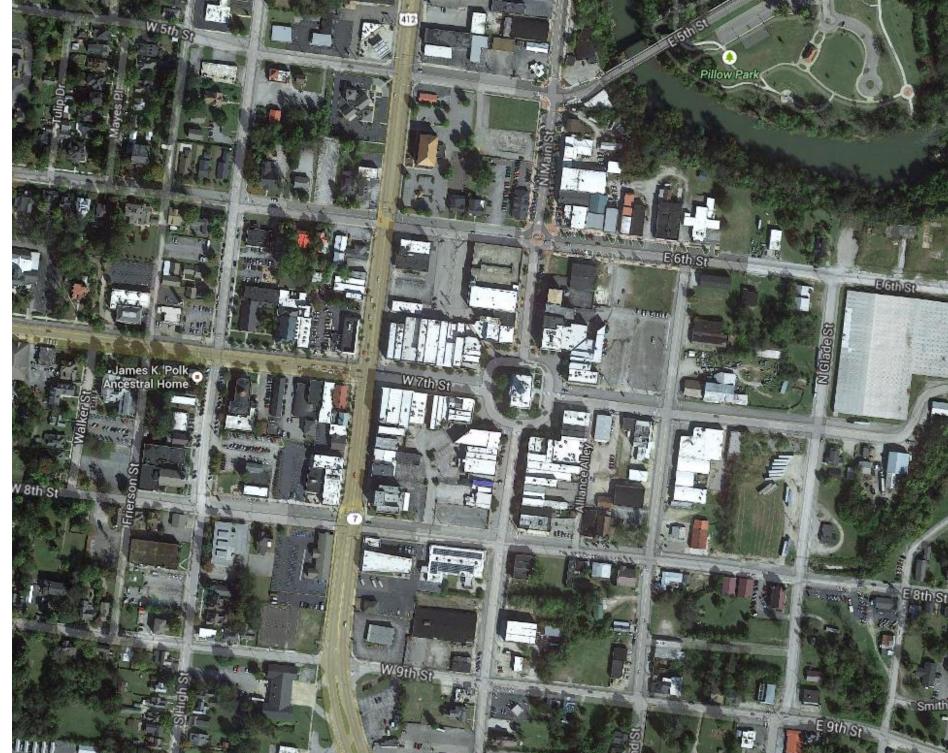
Jonesborough Kingsport Lawrenceburg Lebanon **McMinnville Morristown** Murfreesboro Rogersville Tiptonville Ripley Savannah Sweetwater Union City Winchester

28 Designated Tennessee Main Streets

FOUR POINT APPROACH



Columbia





Design

- Combating Deferred Maintenance
- Storefronts
- Balancing
 Preservation/Budget
- Signage
- Cleanliness
- Parking Management
- Design Interruptions

Four Point Approach to Downtown Revitalization

Promotion

- Image/Branding
- Marketing
- Special Events
- Building Business
 Promotions
- Publications
- Website Assessment
- Leveraging Local History Assets
- Emphasis on Quality



Four Point Approach to Downtown Revitalization



Economic Restructuring

- Market Analysis
- Incentives
- Financing
- Business Inventory
- Small Business Assistance
- Retention
- Addressing
 - Undercapitalization

The Four-Point Approach

Organization

- Management
- Work Plans
- Monitoring/Statistics
- Volunteer Recruitment
- Funding Options
- Strategic Plans
- Building the right team to work on difficult economic issues



The Four-Point Approach

Common Themes in IDEA Visits



- Traffic flow & parking to encourages business
- Changing with the times changing hours of downtown shops
- Filling vacancies with businesses that are good for downtown and create retail clusters
- Addressing design issues that hamper business, such as reflective vs. clear windows
- Set the district apart from other communities
- Build on existing businesses successes
- Encourage upper story housing
- Focus on events that <u>help</u> business
- And many more

Several outcomes of the IDEA visits



Thank you!

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